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DCI/RM 81-2017

17 February 1981

MEMORANDUM FOR THE RECORD

SUBJECT: Proposed Study -- I&W Centers []

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1. On 12 February 1981, I briefed the Warning Working Group on the proposed PAO study of I&W Centers. The purpose of the briefing was to inform the Group of the proposed study and solicit their support and ideas. []

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2. At the completion of the briefing, Mr. P. Olson (DoD Representative) questioned the focus of the study. He wondered whether the right problem was being addressed and whether the results would serve any useful purpose. He argued that the real problem was in the Unified and Specified Commands. He opined that the increased flow of data into U&S Command warning centers from national sensors, the TR1, and other theater systems would create major problems. The "national/tactical interface" was described as a major source of the problems. []

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[] (from DIA) agreed with Mr. Olson and indicated that DIA had "stacks of studies" on I&W Centers. He noted that a review of that literature would probably be sufficient for PAO's purposes. Mr. Olson added that DoD also had a number of studies going in this area and he felt an additional study at this time was not necessary. []

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3. The CIA and NSA representatives indicated there would be difficulty in identifying I&W-related resources in their programs since I&W was not a unique budgeting category. []

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4. Mr. Olson felt the "green eye shade" approach would do little for the U&S Commands and that the best solution would be to move the Commands out of the NFIP. In his response to Mr. Olson, the Chairman (Mr. Lehman, the NIO/Warning) agreed to prepare a letter to the D/DCI/RM relaying the consensus of the group that, in their opinion, the proposed study would be of little value. []

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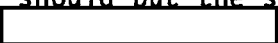
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5. Since we proposed a small study focused in the Washington area and the Warning Working Group sees little value in it, we seem to have reached a roadblock. Refocus and expansion of the study to address the U&S Commands is a possibility but a larger and more difficult effort. In view of the pending organizational changes in the IC Staff (which seemed to be on the working group members' minds) and uncertainty as to roles and personnel in OSD, perhaps we should put the study on hold for awhile. I do recommend that we take up  offer of access to their "stacks of studies" as some may be pertinent (e.g., the GDIP Guidance refers to a DoD I&W Plan which we have never seen).

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